

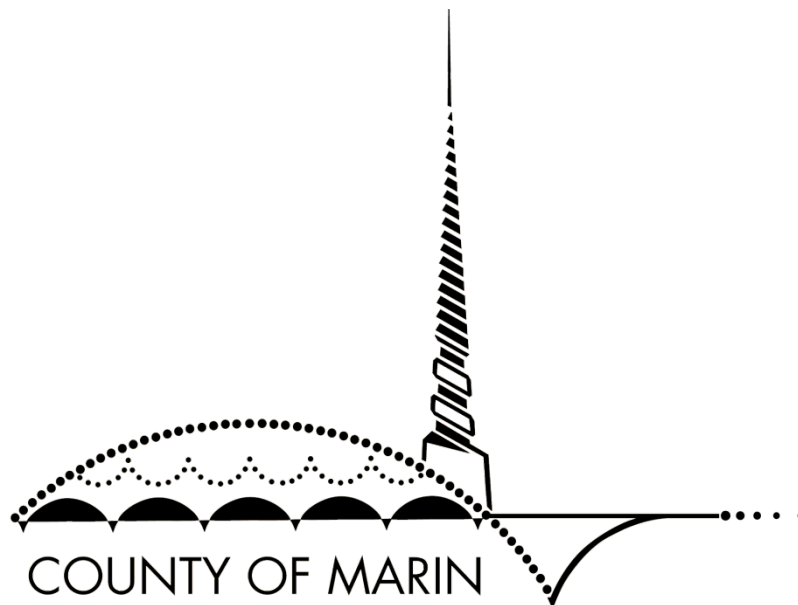
2016-2017 MARIN COUNTY CIVIL GRAND JURY

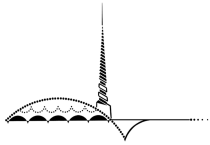
# 2016-17 Web Transparency Report Card Update

*Bringing Marin County's Local Governments to Light*

Report Date: June 8, 2017

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# 2016-17 Web Transparency Report Card Update

*Bringing Marin County's Local Governments to Light*

## SUMMARY

Between October 2015 and January 2016, the Marin County Civil Grand Jury audited local government agencies' websites to evaluate the accessibility of online information. This included budgets, audits, and board member information. Serious deficiencies were found. The 2015-2016 Grand Jury report may be found here: <https://goo.gl/Ey49gr>

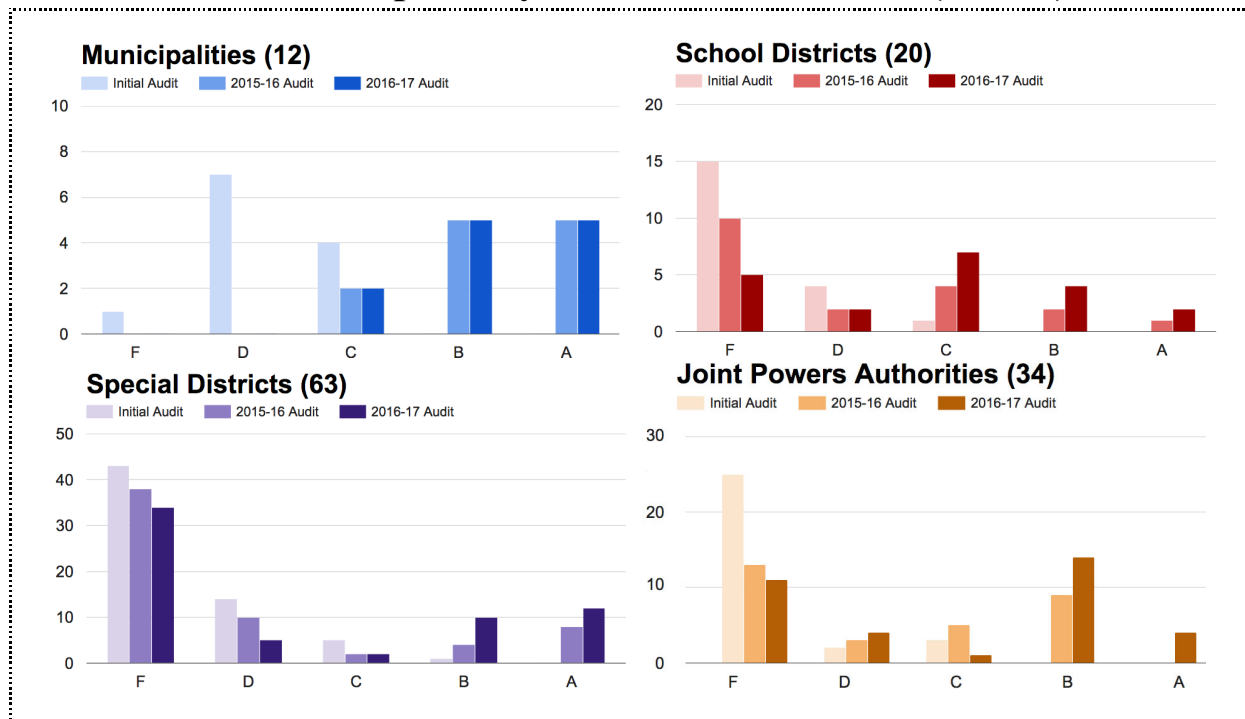
Last year's 2015–2016 Grand Jury provided each agency with their preliminary audits and all agencies were offered the opportunity to improve their websites before a final audit. Many websites significantly improved, while others remained deficient. The current Marin County Civil Grand Jury has continued to monitor these websites using the methodology developed by last year's Grand Jury, and has encouraged each agency to carry out further improvements. This audit report provides the status of agency websites as of May 2017.

After last year's report was issued, several agencies noted that the Grand Jury's own website was not transparent by its own criteria. In the interim, we have updated our website. We thank those agencies for their input.

130 local agencies were audited by this year's grand jury: 12 municipalities, 20 school districts, 63 special districts, 34 joint powers authorities (JPAs), and 1 rail district. Of these, we found that:

- 76 local agencies have improved their websites since the initial audit by the 2015-2016 Grand Jury.
- 57 received a grade of B- or better compared with 34 a year ago.

## Web Transparency Grade Distributions (F to A)



## DISCUSSION

A comprehensive and well-organized website benefits both residents and agencies. If residents can easily find information online, agency staff time is not consumed with answering simple and repetitive queries. The more transparency an agency provides about its operations, the less residents wonder what purpose an agency serves or how it spends its constituents' tax dollars. A transparent website allows for more efficient interaction between the agency and the public and signals that the agency has nothing to hide from the public.

At a minimum, an agency's website should contain the description of services provided, the names and contact information of board members and management, the budget, agendas and minutes of meetings. Last year's Grand Jury created a checklist based on a compilation of recommended standards of website transparency for public agencies. The checklist was the basis for the grading system of an agency's website. The reader is invited to review the 2015–2016 Grand Jury report for a more complete description of the methodology.

During the course of our follow-up investigation, the Grand Jury discovered additional agencies that the prior year's Grand Jury missed auditing during its initial investigation. These agencies were not on any published list and simply operated under the radar. This year's Grand Jury added the following agencies to its list of agencies to audit:

- **School: Marin County Office of Education**
- **JPA: Transportation Authority of Marin**
- **SPD: Marin County Law Library**
- **No Website JPAs: Ross Valley Public Financing Authority, Sausalito Financing Authority, and Tiburon/Belvedere Wastewater Financing Authority**

The focus of this year's report is to provide an update to the public on whether Marin County agencies that were found to have deficient websites have improved their scores this year. We aimed to highlight those agencies with exceptional websites in order to commend them for their dedication to customer service.

The progress noted in the 2015–16 report has continued. That report showed that 34 agencies in the county had achieved a passing grade of B- or better; this year's review found 58 with a passing grade. A total of 76 agencies have improved their grade since the initial audit although some of these have not yet achieved the B- level.

Special recognition should be given to nine agencies that have achieved a grade of A+. All of these had earned a failing grade in the initial audit:

Agency	Initial Audit Grade	2016–17 Grade
City of Sausalito	C-	A+
Town of Corte Madera	F	A+
Marin General Services Authority	F	A+
Bel Marin Keys Community Services District	F	A+
Bollinas Community Public Utilities District	F	A+
Marin/Sonoma Mosquito & Vector Control District	C	A+
Novato Fire Protection District	D	A+
Novato Sanitary District	D-	A+
San Rafael Sanitation District	F	A+

A grade of A- was achieved in our 2016–17 review by an additional 15 agencies, almost all of which had a failing grade in a prior audit.

A compilation of the grades for all agencies can be found in Appendix A, showing grades before the beginning of the 2015–16 Grand Jury’s analysis, and continuing to the present time.

Scorecards for all agencies as determined by the current Grand Jury can be found in the following appendices:

- **Appendix B: Marin Cities, Towns, and County Web Transparency Scorecards**
- **Appendix C: Marin School District Web Transparency Scorecards**
- **Appendix D: Marin Special District Web Transparency Scorecards**
- **Appendix E: Marin Rail District Web Transparency Scorecard**
- **Appendix F: Marin Joint Powers Authority Web Transparency Scorecards**

**APPENDIX A: Web Transparency Scores from Both Years**

School District	Initial Grade	2015-16 Grade	2016-17 Grade
Bolinas-Stinson Union District	F	F	C
Dixie School District	F	C	C
Kentfield School District	F	C-	C
Laguna Joint School District	F	F	F
Lagunitas School District	F	F	F
Larkspur-Corte Madera School District	D-	B-	B-
Lincoln School District	F	F	F
Marin Community College District	C	C-	A-
Marin County Office of Education	F	n/a	A-
Mill Valley School District	F	C	C
Nicasio School District	F	F	D-
Novato Unified School District	D	A-	A-
Reed Union School District	F	F	F
Ross School District	D-	D-	C
Ross Valley School District	F	B-	B-
San Rafael City Schools	F	F	B-
Sausalito Marin City School District	F	F	D
Shoreline Unified School District	F	F	C
Tamalpais Union High School District	D	D-	B-
Union Joint School District	F	F	F

**APPENDIX A: Web Transparency Scores from Both Years (cont'd)**

<b>Municipality</b>	<b>Initial Grade</b>	<b>2015-16 Grade</b>	<b>2016-17 Grade</b>
City of Belvedere	C	B-	B-
City of Larkspur	D-	A-	A-
City of Mill Valley	D-	A-	A-
City of Novato	C	B-	B-
City of San Rafael	D	B	B
City of Sausalito	C-	A+	A+
County of Marin	C-	C-	C
Town of Corte Madera	F	A+	A+
Town of Fairfax	D-	B-	B-
Town of Ross	D-	C	C
Town of San Anselmo	D-	B-	B-
Town of Tiburon	D-	A-	A-

**APPENDIX A: Web Transparency Scores from Both Years (cont'd)**

<b>Joint Powers Agency/Authority</b>	<b>Initial Grade</b>	<b>2015-16 Grade</b>	<b>2016-17 Grade</b>
Belvedere-Tiburon Joint Recreation Committee District	F	F	D
Belvedere-Tiburon Library Agency	F	B-	B-
Central Marin Police Authority	F	C-	B-
Central Marin Sanitation Agency	C	B	B
Fairfax Financing Authority	F	F	D
Firehouse Community Park Agency (Mesa Park)	F	F	F
Gateway Improvement Authority	F	B-	B-
Gateway Refinancing Authority	F	B-	B-
Larkspur Marina Financing Authority	F	F	F
Marin Clean Energy	C	C-	C-
Marin County Capital Improvements Financing Authority	F	F	F
Marin County Hazardous and Solid Waste Joint Powers Authority	F	B-	B-
Marin County Major Crimes Task Force	F	F	F
Marin County Open Space Financing Authority	F	F	F
Marin Emergency Radio Authority	D-	B	A-
Marin General Services Authority	F	D	A+
Marin Municipal Water District Financing Corporation	F	F	F
Marin Pupil Transportation Agency	F	F	F
Marin Schools Insurance Authority	D	C-	D
Marin Telecommunications Agency	F	B-	B-
Marinet Consortium Joint Powers Authority	F	D-	D-
Mill Valley Financing Authority	F	D	A-
Novato Financing Authority	n/a	n/a	F
Novato Public Finance Authority	F	F	F
Richardson Bay Regional Agency	F	F	F
Ross Valley Fire Department	C-	C-	B
Ross Valley Paramedic Authority	F	B	B
Ross Valley Public Financing Authority	n/a	n/a	F
San Rafael Joint Powers Financing Authority	F	F	B-

**APPENDIX A: Web Transparency Scores from Both Years (cont'd)**

<b>Joint Powers Agency/Authority (cont'd)</b>	<b>Initial Grade</b>	<b>2015-16 Grade</b>	<b>2016-17 Grade</b>
Sausalito Financing Authority	n/a	C	A-
Sewerage Agency of Southern Marin	F	n/a	B
Southern Marin Emergency Medical-Paramedic System	F	B	B
Tiburon/Belvedere Wastewater Financing Authority	n/a	n/a	B-
Transportation Agency of Marin	D	n/a	B

<b>Rail District</b>	<b>Initial Grade</b>	<b>2015-16 Grade</b>	<b>2016-17 Grade</b>
Sonoma-Marín Area Rail Transit	C-	C-	A-



**APPENDIX A: Web Transparency Scores from Both Years (cont'd)**

Special District	Initial Grade	2015-16 Grade	2016-17 Grade
Almonte Sanitary District	F	F	F
Alto Sanitary District	F	F	D-
Bel Marin Keys CSD	F	F	A+
Bolinas Community Public Utility District	F	A+	A+
Bolinas Fire Protection District	F	F	D
Bolinas Highlands Permanent Road Division	F	F	F
Corte Madera Sanitary District No 2	D-	D	B-
CSA #1 (Loma Verde)	F	F	F
CSA #6 (Gallinas Creek)	F	F	F
CSA #9 (Northbridge)	F	F	F
CSA #13 (Lucas Valley)	F	F	F
CSA #14 (Homestead Valley)	F	F	F
CSA #16 (Greenbrae)	F	F	F
CSA #17 (Kentfield)	F	F	F
CSA #18 (Las Gallinas)	F	F	F
CSA #19 (San Rafael)	F	F	F
CSA #20 (Indian Valley, Dominga Canyon)	F	F	F
CSA #23 (Terra Linda)	F	F	F
CSA #25 (Unincorporated Novato)	F	F	F
CSA #27 (Ross Valley Paramedic)	F	F	F
CSA #28 (West Marin Paramedic)	F	F	F
CSA #29 (Paradise Cay)	F	F	F
CSA #31 (County Fire)	F	F	F
CSA #33 (Stinson Beach)	F	F	F
Homestead Valley Sanitary District	D-	D-	B-
Inverness Public Utility District	F	F	F
Inverness Subdivision No. 2 Permanent Road Division	F	F	F
Kentfield Fire Protection District	D-	C-	B-
Las Gallinas Sanitary District	B	A-	A-
Marin City CSD	F	F	F
Marin County Flood Control and Water Conservation District	F	F	F

**APPENDIX A: Web Transparency Scores from Both Years (cont'd)**

Special District (cont'd)	Initial Grade	2015-16 Grade	2016-17 Grade
Marin County Law Library	F	n/a	F
Marin County Lighting District	F	F	F
Marin County Open Space District	F	F	F
Marin County Transit District	D	B	B
Marin Healthcare District	D-	D-	D
Marin Municipal Water District	C	B-	B-
Marin Resource Conservation District	D-	A-	A-
Marin/Sonoma Mosquito & Vector Control District	C	A+	A+
Marinwood Community Service District	D-	D-	B
Monte Cristo Permanent Road Division	F	F	F
Mt View Ave-Lagunitas Permanent Road Division	F	F	F
Muir Beach Community Services District	F	F	F
Murray Park Sewer Maintenance District	F	F	F
North Marin Water District	C	B	B
Novato Fire Protection District	D	A+	A+
Novato Sanitary District	D-	A+	A+
Paradise Estate Permanent Road Division	F	F	F
Richardson Bay Sanitary District	F	F	D-
Ross Valley Sanitary District	C	C-	C-
Rush Creek Lighting and Landscape	F	F	F
San Quentin Village Sewer Maintenance District	F	F	F
San Rafael Sanitation District	F	D	A+
Sausalito - Marin City Sanitary District	C-	A-	A-
Sleepy Hollow Fire Protection District	D	D	C-
Southern Marin Fire Protection District	D	B	B
Stinson Beach County Water District	F	F	B-
Stinson Beach Fire Protection District	F	F	F
Strawberry Recreation District	F	D-	D-
Tamalpais Community Services District	F	A-	A-
Tiburon Fire Protection District	D-	D-	B-
Tiburon Sanitary District #5	D	D	A-
Tomaes Village Community Services District	D-	D	A-

**APPENDIX B: Marin Cities, Towns, and County Web Transparency Scorecards**

<p><b>City of Belvedere</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>Town of Corte Madera</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>Town of Fairfax</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>City of Larkspur</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>City of Mill Valley</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>
<p><b>City of Novato</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>Town of Ross</b></p> <p><b>GRADE: C</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>Town of San Anselmo</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>City of San Rafael</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>	<p><b>City of Sausalito</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Municipal Specific </p>

**APPENDIX B: Marin Cities, Towns, and County Web Transparency Scorecards (cont'd)**

Town of Tiburon	
<b>GRADE: A-</b>	
Overview	
Budget	
Meetings	
Elected Officials	
Administrative Officials	
Audits	
Contracts	
Public Records	
Revenue Sources	
Municipal Specific	

County of Marin	
<b>GRADE: C</b>	
Overview	
Budget	
Meetings	
Elected Officials	
Administrative Officials	
Audits	
Contracts	
Public Records	
Revenue Sources	
Municipal Specific	

**APPENDIX C: Marin School District Web Transparency Scorecards**

<p><b>Bolinas-Stinson Union District</b></p> <p><b>GRADE: C</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Dixie School District</b></p> <p><b>GRADE: C</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Kentfield School District</b></p> <p><b>GRADE: C</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Laguna Joint School District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Lagunitas School District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>
<p><b>Larkspur-Corte Madera School District</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Lincoln School District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Marin County Office of Education</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Mill Valley School District</b></p> <p><b>GRADE: C</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>	<p><b>Nicasio School District</b></p> <p><b>GRADE: D-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>Reports </p>

**APPENDIX C: Marin School District Web Transparency Scorecards (cont'd)**

<b>Novato Unified School District</b>	<b>Reed Union School District</b>	<b>Ross School District</b>	<b>Ross Valley School District</b>	<b>San Rafael City Schools</b>
<b>GRADE: A-</b>	<b>GRADE: F</b>	<b>GRADE: C</b>	<b>GRADE: B-</b>	<b>GRADE: B</b>
Overview	Overview	Overview	Overview	Overview
Budget	Budget	Budget	Budget	Budget
Meetings	Meetings	Meetings	Meetings	Meetings
Elected Officials	Elected Officials	Elected Officials	Elected Officials	Elected Officials
Administrative Officials	Administrative Officials	Administrative Officials	Administrative Officials	Administrative Officials
Audits	Audits	Audits	Audits	Audits
Contracts	Contracts	Contracts	Contracts	Contracts
Public Records	Public Records	Public Records	Public Records	Public Records
Revenue Sources	Revenue Sources	Revenue Sources	Revenue Sources	Revenue Sources
Reports	Reports	Reports	Reports	Reports
<b>Sausalito Marin City School District</b>	<b>Shoreline Unified School District</b>	<b>Tamalpais Union High School District</b>	<b>Union Joint School District</b>	<b>Marin Community College District</b>
<b>GRADE: D-</b>	<b>GRADE: C</b>	<b>GRADE: B-</b>	<b>GRADE: F</b>	<b>GRADE: A-</b>
Overview	Overview	Overview	Overview	Overview
Budget	Budget	Budget	Budget	Budget
Meetings	Meetings	Meetings	Meetings	Meetings
Elected Officials	Elected Officials	Elected Officials	Elected Officials	Elected Officials
Administrative Officials	Administrative Officials	Administrative Officials	Administrative Officials	Administrative Officials
Audits	Audits	Audits	Audits	Audits
Contracts	Contracts	Contracts	Contracts	Contracts
Public Records	Public Records	Public Records	Public Records	Public Records
Revenue Sources	Revenue Sources	Revenue Sources	Revenue Sources	Revenue Sources
Reports	Reports	Reports	Reports	Reports

**APPENDIX D: Marin Special District Web Transparency Scorecards**

<p><b>Almonte Sanitary District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Alto Sanitary District</b></p> <p><b>GRADE: D-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Bel Marin Keys CSD</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Bolinas Community Public Utility District</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Bolinas Fire Protection District</b></p> <p><b>GRADE: D</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>
<p><b>Bolinas Highlands Permanent Road Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Corte Madera Sanitary District No. 2</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #1 (Loma Verde)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #6 (Gallinas Creek)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #9 (Northbridge)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>

**APPENDIX D: Marin Special District Web Transparency Scorecards (cont'd)**

<p><b>CSA #13</b> (Lucas Valley)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #14</b> (Homestead Valley)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #16</b> (Greenbrae)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #17</b> (Kentfield)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #18</b> (Las Gallinas)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>
<p><b>CSA #19</b> (San Rafael)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #20</b> (Indian Valley, Dominga Canyon)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #23</b> (Terra Linda)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #25</b> (Unincorporated Novato)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #27</b> (Ross Valley Paramedic)</p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>



**APPENDIX D: Marin Special District Web Transparency Scorecards (cont'd)**

<p><b>CSA #28 (West Marin Paramedic)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #29 (Paradise Cay)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #31 (County Fire)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>CSA #33 (Stinson Beach)</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Homestead Valley Sanitary District</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>
<p><b>Inverness Public Utility District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Inverness Subdivision No. 2 Permanent Road Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Kentfield Fire Protection District</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Las Gallinas Valley Sanitary District</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin City CSD</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>

**APPENDIX D: Marin Special District Web Transparency Scorecards (cont'd)**

<p><b>Marin County Flood Control and Water Conservation District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin County Law Library</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin County Lighting District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin County Open Space District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin County Transit District</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>
<p><b>Marin Healthcare District</b></p> <p><b>GRADE: D</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin Municipal Water District</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin Resource Conservation District</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marin/Sonoma Mosquito &amp; Vector Control District</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Marinwood Community Service District</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>

**APPENDIX D: Marin Special District Web Transparency Scorecards (cont'd)**

<p><b>Monte Cristo Permanent Road Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Mt. View Ave-Lagunitas Permanent Road Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Muir Beach Community Service District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Murray Park Sewer Maintenance Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>North Marin Water District</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>
<p><b>Novato Fire Protection District</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Novato Sanitary District</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Paradise Estate Permanent Road Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Richardson Bay Sanitary District</b></p> <p><b>GRADE: D-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Ross Valley Sanitary District</b></p> <p><b>GRADE: C-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>

**APPENDIX D: Marin Special District Web Transparency Scorecards (cont'd)**

<p><b>Rush Creek Lighting and Landscaping</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>San Quentin Village Sewer Maintenance Division</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>San Rafael Sanitation District</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Sausalito - Marin City Sanitary District</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Sleepy Hollow Fire Protection District</b></p> <p><b>GRADE: C-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>
<p><b>Southern Marin Fire Protection District</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Stinson Beach County Water District</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Stinson Beach Fire Protection District</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Strawberry Recreation District</b></p> <p><b>GRADE: D-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>	<p><b>Tamalpais Community Services District</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>District Specific </p>

**APPENDIX D: Marin Special District Web Transparency Scorecards (cont'd)**

<b>Tiburon Fire Protection District</b>	<b>Tiburon Sanitary District #5</b>	<b>Tomaes Village Community Services District</b>
<b>GRADE: B-</b>	<b>GRADE: A-</b>	<b>GRADE: A-</b>
Overview	Overview	Overview
Budget	Budget	Budget
Meetings	Meetings	Meetings
Elected Officials	Elected Officials	Elected Officials
Administrative Officials	Administrative Officials	Administrative Officials
Audits	Audits	Audits
Contracts	Contracts	Contracts
Public Records	Public Records	Public Records
Revenue Sources	Revenue Sources	Revenue Sources
District Specific	District Specific	District Specific

## APPENDIX E: Marin Rail District Web Transparency Scorecard

Sonoma-Marin Area Rail Transit	
GRADE: <b>A-</b>	
Overview	✓
Budget	✓
Meetings	✓
Elected Officials	⊖
Administrative Officials	✓
Audits	✓
Contracts	✓
Public Records	✓
Revenue Sources	✓
Governing Docs	✓

**APPENDIX F: Marin Joint Powers Authority Web Transparency Scorecards**

<p><b>Belvedere-Tiburon Joint Recreation Committee District</b></p> <p><b>GRADE: D</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Belvedere-Tiburon Library Agency</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Central Marin Police Authority</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Central Marin Sanitation Agency</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Fairfax Financing Authority</b></p> <p><b>GRADE: D</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>
<p><b>Firehouse Community Park Agency</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Gateway Improvement Authority</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Gateway Refinancing Authority</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Larkspur Marina Financing Authority</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin Clean Energy</b></p> <p><b>GRADE: C-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>

**APPENDIX M: Marin Joint Powers Authority Web Transparency Scorecards (cont'd)**

<p><b>Marin County Capital Improvements Financing Authority</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin County Hazardous and Solid Waste Joint Powers Authority</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin County Major Crimes Task Force</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin County Open Space Financing Authority</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin Emergency Radio Authority</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>
<p><b>Marin General Services Authority</b></p> <p><b>GRADE: A+</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin Municipal Water District Financing Corporation</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin Pupil Transportation Agency</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin Schools Insurance Authority</b></p> <p><b>GRADE: D</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Marin Telecommunications Agency</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>



**APPENDIX F: Marin Joint Powers Authority Web Transparency Scorecards (cont'd)**

<p><b>Marinet Consortium Joint Powers Authority</b></p> <p><b>GRADE: D-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Mill Valley Financing Authority</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Novato Financing Authority</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Novato Public Finance Authority</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Richardson Bay Regional Agency</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>
<p><b>Ross Valley Fire Department</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Ross Valley Paramedic Authority</b></p> <p><b>GRADE: B</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Ross Valley Public Financing Authority</b></p> <p><b>GRADE: F</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>San Rafael Joint Powers Financing Authority</b></p> <p><b>GRADE: B-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>	<p><b>Sausalito Financing Authority</b></p> <p><b>GRADE: A-</b></p> <p>Overview </p> <p>Budget </p> <p>Meetings </p> <p>Elected Officials </p> <p>Administrative Officials </p> <p>Audits </p> <p>Contracts </p> <p>Public Records </p> <p>Revenue Sources </p> <p>JPA Agreement </p>

**APPENDIX F: Marin Joint Powers Authority Web Transparency Scorecards (cont'd)**

<b>Sewerage Agency of Southern Marin</b>	<b>Southern Marin Emergency Medical-Paramedic System</b>	<b>Tiburon/Belvedere Wastewater Financing Authority</b>	<b>Transportation Agency of Marin</b>
<b>GRADE: B</b>	<b>GRADE: B</b>	<b>GRADE: B-</b>	<b>GRADE: B</b>
Overview	Overview	Overview	Overview
Budget	Budget	Budget	Budget
Meetings	Meetings	Meetings	Meetings
Elected Officials	Elected Officials	Elected Officials	Elected Officials
Administrative Officials	Administrative Officials	Administrative Officials	Administrative Officials
Audits	Audits	Audits	Audits
Contracts	Contracts	Contracts	Contracts
Public Records	Public Records	Public Records	Public Records
Revenue Sources	Revenue Sources	Revenue Sources	Revenue Sources
JPA Agreement	JPA Agreement	JPA Agreement	JPA Agreement